

KALAMAZOO/BATTLE CREEK INTERNATIONAL AIRPORT ACDBE
PROGRAM
POLICY STATEMENT

Section 23.1, 23.23 Objectives/Policy Statements

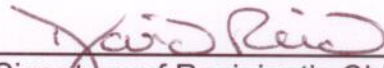
Kalamazoo/Battle Creek International Airport has established an Airport Concession Disadvantaged Business Enterprise (ACDBE) program in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 23. Kalamazoo/Battle Creek International Airport is a primary airport and has received federal funds authorized for airport development after January 1988 (authorized under Title 49 of the United States Code). Kalamazoo/Battle Creek International Airport has signed airport grant assurances that it will comply with 49 CFR Part 23.

It is the policy of Kalamazoo/Battle Creek International Airport to ensure that ACDBEs as defined in Part 23, have an equal opportunity to receive and participate in concession opportunities. It is also our policy:

1. To ensure nondiscrimination in the award and administration of opportunities for concessions by airports receiving DOT financial assistance;
2. To create a level playing field on which ACDBEs can compete fairly for opportunities for concessions;
3. To ensure that our ACDBE program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet this part's eligibility standards are permitted to participate as ACDBEs at our airport(s);
5. To help remove barriers to the participation of ACDBEs in opportunities for concessions at our airport(s); and
6. To provide appropriate flexibility to our airports in establishing and providing opportunities for ACDBEs.

Lisa Henthorn, Assistant Director – Finance & Administration has been designated as the ACDBE Liaison Officer (ACDBELO). In that capacity, Ms. Henthorn is responsible for implementing all aspects of the ACDBE program. Implementation of the ACDBE program is accorded the same priority as compliance with all other legal obligations incurred by Kalamazoo/Battle Creek International Airport in its financial assistance agreements with the Department of Transportation.

The Kalamazoo/Battle Creek International Airport has disseminated this policy statement to the Kalamazoo County Aeronautics Board of Trustees and all of the components of our organization. We have distributed this statement to ACDBE and non-ACDBE concessionaire communities in our area by posting the Airport's policy on our website at www.azoairport.com



Signature of Recipient's Chief Executive Officer

11/15/2013

Date